



TECH SUMMIT

2018

@siliconslopes #ssts18

JAN

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SKETCHNOTES BY @sketchnotable



THE STATE OF SILICON SLOPES

JOSH JAMES
DOMO

DAVE BATEMAN
ENTRATA

DAVE ELKINGTON
INSIDESALES.COM

AARON SKONNARD
PLURALSIGHT

RYAN SMITH
QUALTRICS

TODD PEDERSEN
VIVINT SMART HOME

CARINE CLARK
BANYAN

MARCUS LIASSIDES
SORENSEN MEDIA

CLINT BETTS
SILICON SLOPES

WORRIES

- DIVERSITY
- WOMEN IN IT
- STUDENTS (PIPELINE)

We can do anything we put our mind to

14,000+ REGISTRATIONS

Welcome!

LARGEST PRIVATE INVESTMENT BY MICROSOFT TO INSIDESALES.COM \$35M

PHILANTHROPY

MATTERS TO ALL OF THESE COMPANIES AND SHOULD TO US ALL

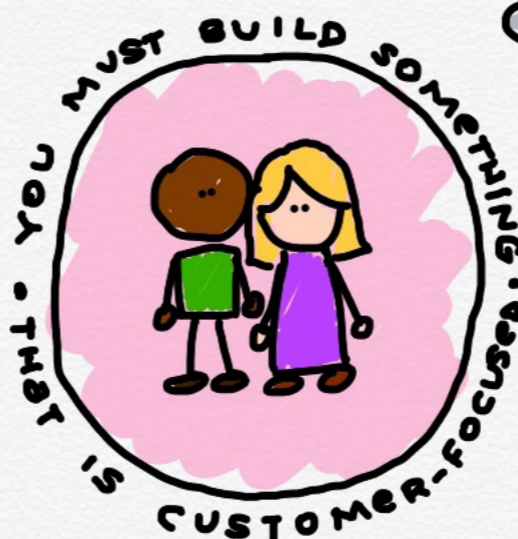


THIS STATE HAS THE RESOURCES TO DO AMAZING THINGS

CLOUD CAPITAL OF THE WORLD



WE NEED MORE PEOPLE TO RELOCATE HERE





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STEWART BUTTERFIELD
SLACK C.E.O.

THE FUTURE OF WORK &
PRODUCT DESIGN:
ENABLING HUMAN
CONNECTION


flickr



STARTED
as a
GAMING
COMPANY

INTERNAL
COMMUNICATION
TOOL

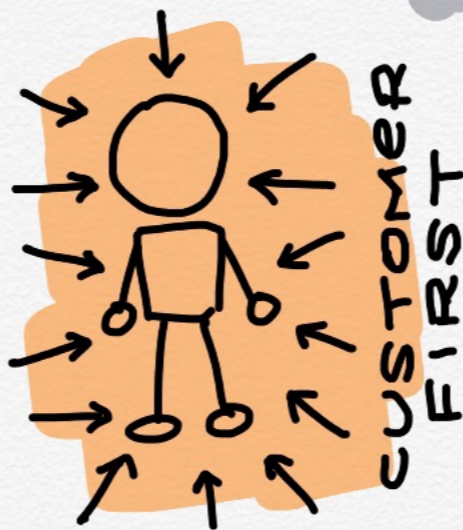


5 Years

CREATIVE



TECH



PRODUCT
DRIFT

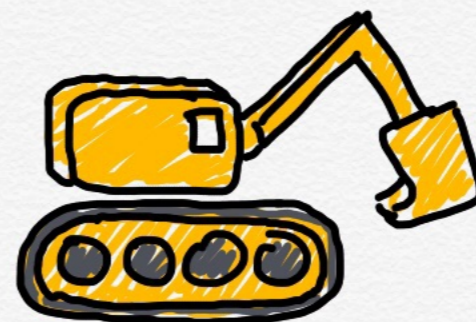


EVERYONE
WILL USE SLACK OR
SOMETHING LIKE IT

FAILURES & MISTAKES

WORK
SHOULD BE
MORE LIKE
VIDEO GAMES

YOU DON'T TRY
TO EXPLAIN AWAY
YOUR DEATHS IN
A GAME - YOU
JUST LEARN



WE WANT TO GIVE
PEOPLE THE
EQUVALENT OF
A BACKHOE



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OMAR JOHNSON

FORMER CMO BEATS BY DRE

EXPERIENCE IS THE NEW MARKETING:
HOW BEATS CHANGED HEADPHONES
FROM A COMMODITY TO AN EXPERIENCE

MARKETING

≠

BRAND

THIS IS WHAT
PEOPLE SEE!

PRODUCT

PEOPLE

STORYTELLING

THE RULES

6  PRODUCT

6 STAY YOUNG

6 BE AUTHENTIC

6 BE LEADERS

6 LIVE CONNECTION

6 MOVE CULTURE



SHOW ATHLETES
HOW THE PRODUCT
HELPS THEM

MADE THEIR OWN
NEWS AND STORY



BEATS
HOUSE



GIVE PEOPLE
TOOLS TO TELL
THEIR OWN
STORY



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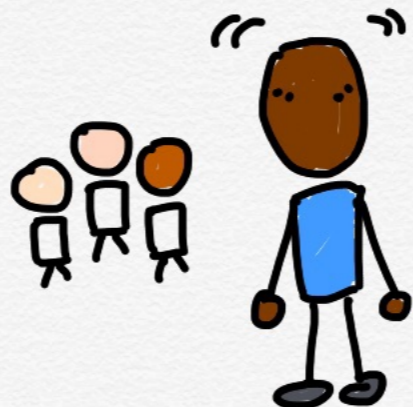
CATHRIN STICKNEY

CEO, FOUNDER PARITY.ORG

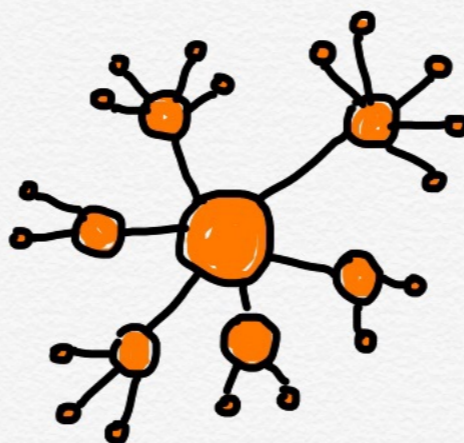


REDGE

INTERVIEW AT LEAST ONE WOMAN FOR EVERY JOB V.P. OR ABOVE



WE LOOK AT THOSE WE KNOW



WE HAVE TO EXPAND OUR NETWORK

80 COMPANIES

1/2 ARE IN

UTAH



GO NOW AND ADD WOMEN TO YOUR NETWORK



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J.D. VANCE

NY TIMES BEST-SELLING AUTHOR

THE RISE OF THE REST: BUILDING A STARTUP OUTSIDE OF SILICON VALLEY



HILLBILLY ELEGY

RISE OF THE REST

TRYING TO MAKE SURE THAT MORE COMPANIES HAVE ACCESS TO CAPITAL



S.F.



N.Y.



MASS

NOT LOOKING HERE

TAKE AN ACCOUNTING CLASS

BEST ADVICE

SERVICE

SHOULD BE EXPLORED BEFORE FIGURING OUT THE SOFTWARE

ENTREPRENEUR

≠

FIRST EMPLOYEE

BE WILLING TO BE HIRED EARLY AND LEARN HOW TO BUILD A BUSINESS

We will succeed best by recognizing our interdependence

HAVING A DYNAMIC AND VIBRANT STARTUP ECONOMY CREATES A MEANINGFUL ECOSYSTEM THAT SUPPORTS SO MANY



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STEVE YOUNG

NFL LEGEND

BUILDING GREAT TEAMS

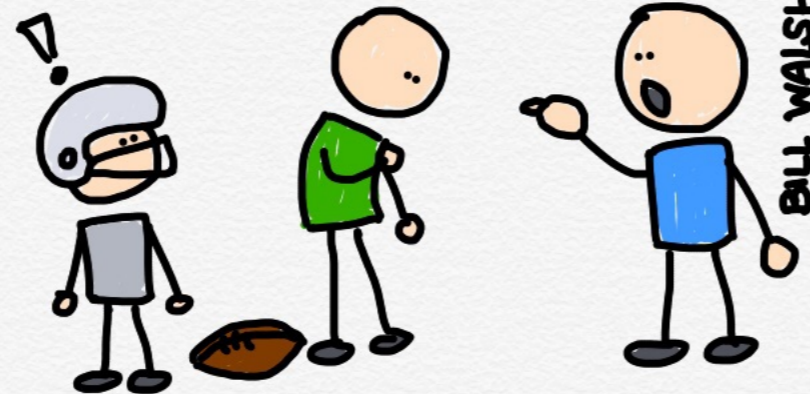
YOU CAN QUIT,
BUT YOU CAN'T
COME HOME.



"GRIT"
YOUNG

\$40M
CONTRACT

ANNUITY
OVER 53 YRS.



BILL WALSH

THE COACH YELLED AT ASSISTANTS
WHEN THE PLAYERS MADE MISTAKES

SPENT HIS TIME CREATING A
TOOLKIT TO SHARE

DO YOU WANT
TO SEE HOW
GOOD YOU
CAN GET?

YOU HAVE THE BEST
PLATFORM TO GROW
IF YOU WILL USE IT

CREATIVE NOT TOXIC
TENSION

SHOULD BE IRRITATING & EMPOWERING

ABUNDANT

- NOT -

ZERO-SUM

Thinking



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OPEN TABLE
for
ACTIVITIES

peek

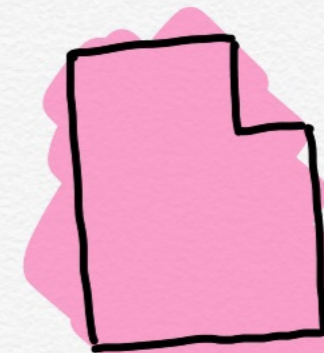
NOW FOCUSING ON HELPING SMALL
BUSINESSES GET ONLINE

RUZWANA BASHIR
CEO PEEK.COM



GRIT

BE WILLING TO GET
BACK UP AFTER A
FALL—EVERY TIME



MAJOR OFFICE
HERE IN UTAH

BUILDING STARTUPS: THE
ENTREPRENEURIAL JOURNEY

MENTORSHIP is key for us to help women be equal



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CAITLIN KALINOWSKI

PRODUCT DESIGN ENGINEERING
DIRECTOR, FACEBOOK/OCULUS

PROTOTYPE YOUR IDEAS
SMARTER AND FASTER:
6 STEPS TO FOLLOW

- 1 DEFINE YOUR NON-NEGOTIABLES
FIGURE OUT THE KEY FEATURES



- 4 BUILD UGLY PROTOTYPES



AVOID LETTING
PEOPLE FALL IN
LOVE WITH EARLY
STAGES OF WORK

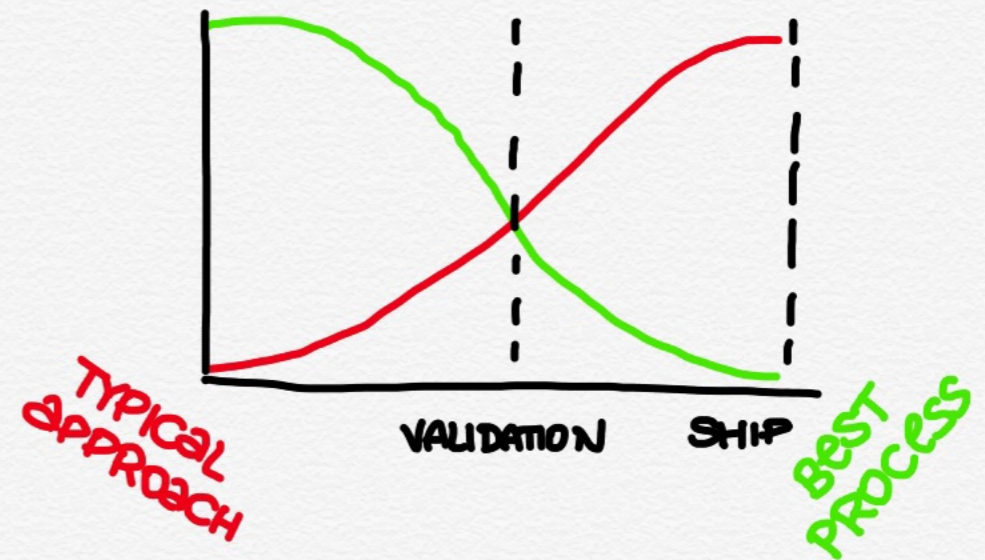
- 2 LET THE PRODUCT DRIVE
DEVELOPMENT CYCLE



- 5 CONVERGE EARLY
OR RESET

Ⓢ **TWO** MUCH
- OR -
LITTLE
PROTOTYPING

- 3 SOLVE THE HARDEST
PROBLEMS FIRST



- 6 ITERATE LIKE CRAZY
FOCUS ON THE PARTS USERS USE MOST



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JOEL SPOLSKY

CEO STACK OVERFLOW

DEVELOPERS ARE WRITING THE SCRIPT FOR THE FUTURE



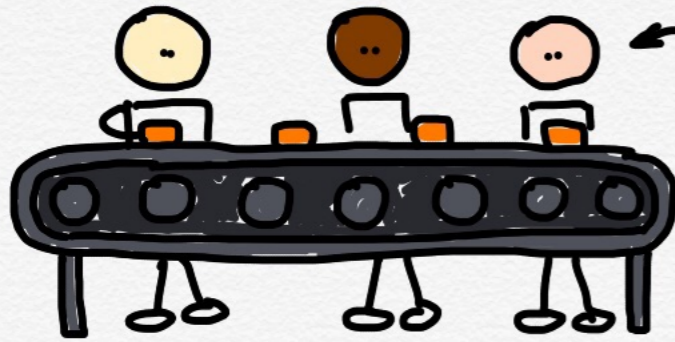
ISRAELI PARATROOPER BRIGADE



PATIENCE



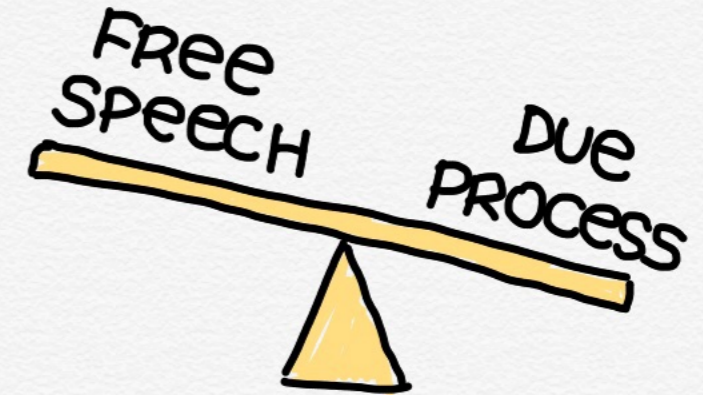
TWITTER DESTROYED THE BLOGOSPHERE AND GAVE US BUMPER STICKER FLAME WARS



NOT DEVELOPERS

DIVERSITY

THIS IS SO IMPORTANT AND WE NEED TO TAKE STEPS TO ENSURE OUR TEAMS



TOWNS: HIRE DEVELOPERS

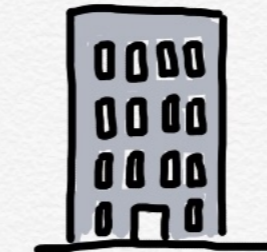
INTERNAL: ENTERPRISE OR HOSTED (MAY I)

ADVERTISING: TARGETTING DEVELOPERS



REMOTE

VS



CO-LOCATING

- TRANSPARENCY
- CONSISTENCY
- ACCOUNTABLE

Glitch.com

COLLABORATIVE CODING

50M USERS

16M PROGRAMMERS

INCREASE TALENT POOL

FACILITATE ASYNC COMMUNICATION



WE'VE GOT TO SAVE THE INTERNET, JEFF

ORIGIN OF STACK OVERFLOW

If you see something broken on the internet, go fix it!



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MARTIN ERIKSSON

CO-FOUNDER, MIND THE PRODUCT

EVERYONE NEEDS TO BE A PRODUCT MANAGER

UBER AIRBNB ALIBABA
LARGEST COMPANIES OF THEIR KIND

Software is eating the world



Software is programming the world

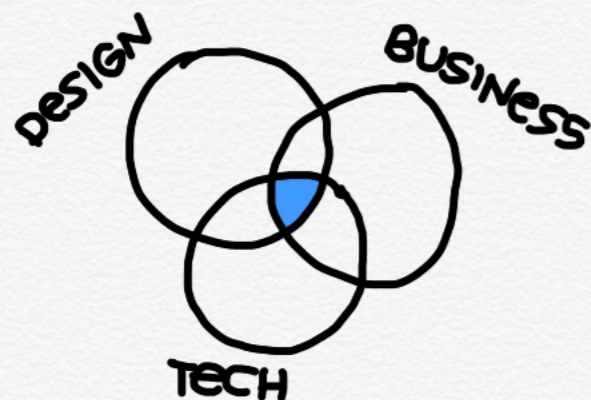
PACE

WE ARE IN THE SLOWEST PACE OF CHANGE THAT WE WILL EVER SEE

INTERACTION

THESE HAVE ALL AND WILL ALL CHANGE

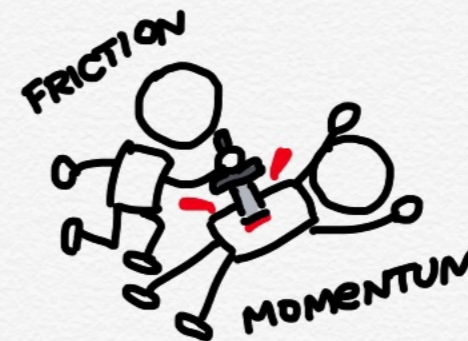
MARC ANDREESSEN



WHO OWNS DESIGN
CUSTOMER TECH

WE ALL DO!

CROSS FUNCTIONAL



GET EVERYONE TOGETHER WHO IS NEEDED TO DELIVER SUCCESS

AUTONOMY

REQUIRES ACCOUNTABILITY FOR FULL SUCCESS

ALIGNMENT	AUTHORITATIVE	INNOVATIVE
	CONFORMIST	COLLABORATIVE
	MICRO MANAGING	ENTREPRENEURIAL
	INDIFFERENT	CHAOTIC
	AUTONOMY	

DESIGN YOUR WORK SPACE

AUFTRAGSKLÄRUNG

PHYSICAL TEMPLATE FOR COLLABORATIVE ALIGNMENT XING



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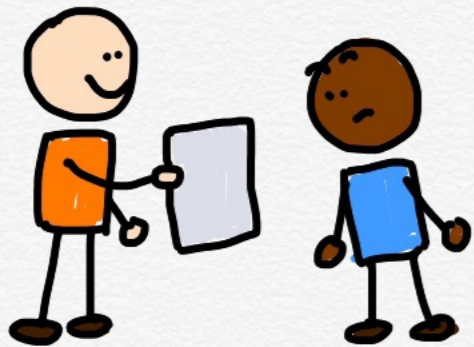
BARRY O'REILLY

BUSINESS ADVISOR
EXEC CAMP

TURN ENTERPRISE EXECUTIVES TO
EXPONENTIAL ENTREPRENEURS

We need to
Transform
OUR
BUSINESS!

EVERY CEO
EVERYWHERE



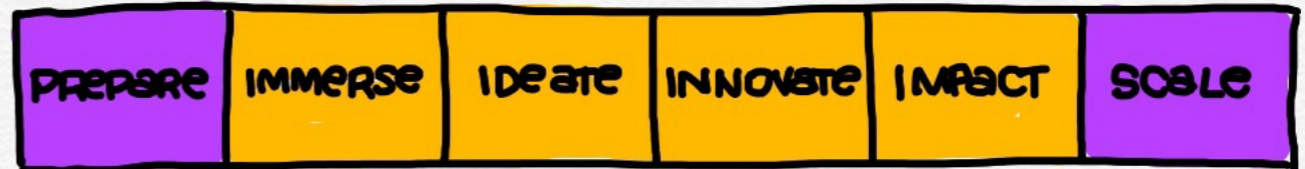
EVERYONE NEEDS TO
GET OUT AND TALK
WITH ACTUAL USERS



"THIS WILL SAVE
THE BUSINESS"

Exec Camp

TAKE EXECUTIVES OUT OF THEIR COMPANY
FOR 8 WEEKS AND COME BACK WITH AN
IDEA TO DISRUPT THEIR OWN BUSINESS



FAILURE

NEEDS TO BECOME SAFE & PRODUCTIVE

EXPERIMENT

IN ORDER TO LEARN & VALIDATE ASSUMPTIONS



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MITT ROMNEY

@MittRomney

THE CHALLENGES AND SUCCESSES OF THE TECH INDUSTRY ON THE HORIZON



BainCapital

FIND THE RIGHT TEAM

HIRE PEOPLE SMARTER THAN YOU TO BUILD



EVERYONE HAS FLAT SPOTS

INSTEAD OF FOCUSING ON THEM, COMPLEMENT WITH OTHER TEAM MEMBERS



MORE IMPORTANT TO FIND A PERSON WHO IS RESPECTED AND ADMIRED

1 STRATEGIC AUDIT

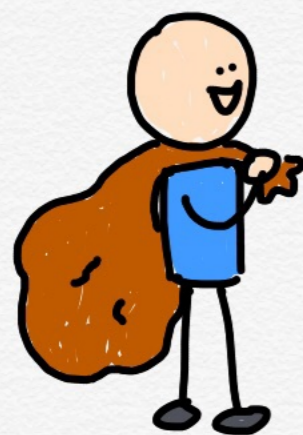
BE BRUTALLY HONEST AND ASSESS THE REAL SITUATION

2 BUILD THE RIGHT TEAM

3 FOCUS FOCUS FOCUS

YOU MAY NOT KNOW THIS, BUT I RAN FOR PRESIDENT AND LOST

If you are not worried, you are not being bold enough.



NEARLY ALL PEOPLE CARRY A BAG OF ROCKS WHICH IS OFTEN UNSEEN

HAVE A VISION

DON'T MUDDLE ALONG

FAMILY

HAD TO BE A PRIORITY

WHEN AT WORK BE FOCUSED ON WORK - WHEN AT HOME BE PRESENT AT HOME

WE HAVE TO WORK Together

AMERICA IS THE INNOVATOR OF THE WORLD



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LIZ WISEMAN

PRES, WISEMAN GROUP

@LizWiseman

BREAKING THE CYCLE OF DIMINISHING LEADERSHIP



DIMINISHER

Get **48%**

OF THE PEOPLE WHOM THEY LEAD

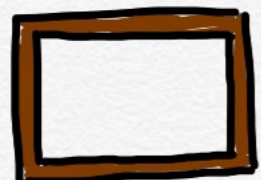


IGNORE DIMINISHING BEHAVIOR

JUDGE



CURIOSITY



WALL OF OPTIMISM



CHANNEL YOUR INNER 3-YEAR-OLD

- 1 ASSERT YOUR CAPABILITY
- 2 RETREAT AND REGROUP

STOP

- 1 USE YOUR BOSS'S STRENGTH
- 2 GIVE THEM A USER'S GUIDE TO YOU
- 3 INVITE THEM TO THE PARTY

Reverse



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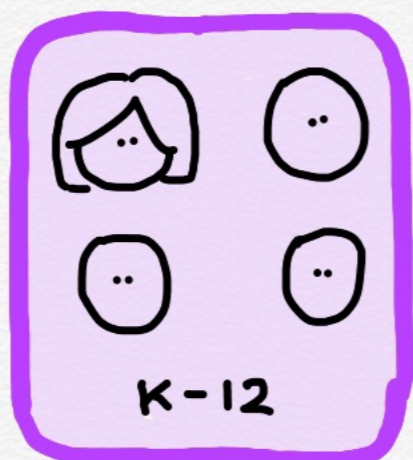
ALICE STEINGLASS

PRESIDENT, CODE.ORG

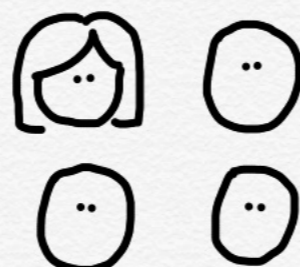
@AliceSteinglass

THE CURRENT STATE OF COMPUTER SCIENCE IN UTAH

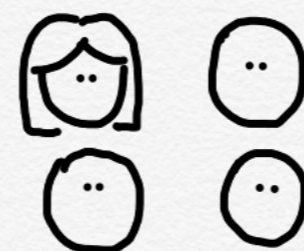
C O
D E



THIS IS WHERE CODE.ORG FOCUSES



COLLEGE



WORK FORCE

HOUR OF CODE

FANTASTIC OPPORTUNITY FOR EVERYONE TO GET TO EXPERIENCE CODING

1

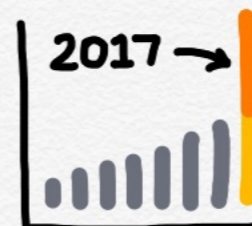
CURRICULUM & WORKSHOPS

2

PLATFORM TO MAKE LEARNING ACCESSIBLE

3

CHANGE PUBLIC POLICY



2017 →

FEMALE AND MINORITY INVOLVEMENT IN C.S.

20

MILLION USERS ON CODE.ORG

Every child deserves the opportunity to learn to code



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KIM SCOTT

AUTHOR, RADICAL
CANDOR

@kimballscott

SUKHINDER SINGH

FOUNDER, THEBOARDLIST

@sukhindersingh

CREATING A DIVERSE
CULTURE AND COMPANY

↕ RADICAL CANDOR

theBoardlist

CROWD-SOURCED LIST OF
QUALIFIED WOMEN FOR
BOARD MEMBER POSITIONS

DISRESPECT

WE HAVE TO LEARN HOW TO COPE WELL
WHEN WE ENCOUNTER OR OBSERVE THIS

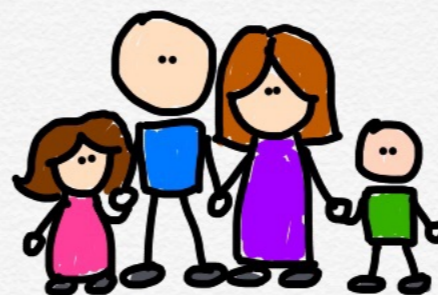


WHY DON'T YOU AND
I CHANGE SEATS?

THERE ARE NO
INNOCENT BYSTANDERS



WORK IS NOT A
BINARY
CHOICE



WORK & FAMILY

YOU WILL DO YOUR BEST WORK BACKED BY
A LOVING FAMILY AND BE HAPPIEST AT
HOME DOING THE WORK YOU'RE MEANT TO



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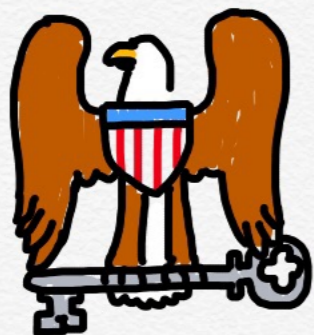
SUSAN ST. LEDGER

PRESIDENT, SPLUNK

@sstledger

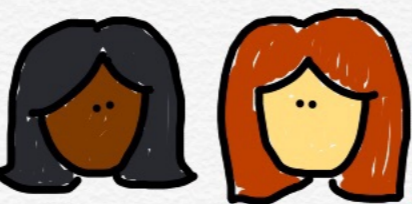
SALESFORCE, SPLUNK
AND THE NSA

NSA



MISTAKES MEANT
THAT PEOPLE DIED

LEARNED HOW TO
HANDLE STRESS



IMPROVING GENDER
AND DIVERSITY
BALANCE IS CRUCIAL
& GOOD FOR BUSINESS



SUGARCOATING
IS A WASTE OF TIME

"Talent management and
succession planning is
a lost art."

GREAT

YOU OFTEN HAVE TO SEE IT IN ORDER
TO KNOW HOW TO ACHIEVE IT

Talent Management

FIND THE RIGHT PEOPLE TO HAVE A HOPE OF SUCCESS



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SHANTANU NARAYEN

CEO ADOBE

A CONVERSATION WITH
ADOBE CHAIRMAN & CEO



Adobe

steam

↑
SAVE THE WORLD FROM
BECOMING BORING

If your strategy is to
preserve the status quo
you are doomed.

① HELP EVERYONE
CREATE

② HELP BUSINESSES
TRANSFORM
THEMSELVES

A
CRISIS
IS A
TERRIBLE THING
TO WASTE

EVERY BUSINESS
STARTS AS A \$0
MILLION COMPANY

SCALE

A GREAT CHALLENGE IS TO REPLICATE SUCCESS & IDEAS



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GARY HERBERT

UTAH GOVERNOR
@GovHerbert

IT PATHWAYS ANNOUNCEMENT &
THE IMPACT OF TECH IN UTAH

If you're not the steamroller, you are part of the road.

3.1%
UNEMPLOYMENT
IN UTAH

IT PATHWAYS

PILOT ANNOUNCED TODAY
STARTING THIS FALL

IN ORDER TO SUCCEED, WE MUST PARTNER BUSINESS AND GOVERNMENT

amazing program already
but still no far to go



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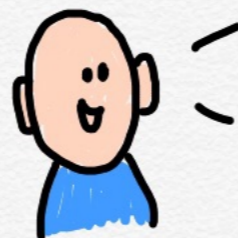
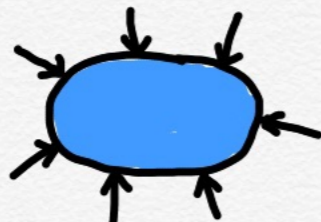
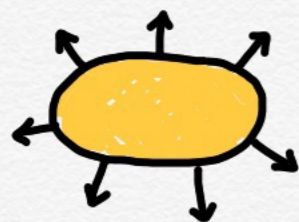
JULIE LARSON-GREEN

FORMER CXO, MICROSOFT

CXO, QUALTRICS

@Julie_LGreen

CONNECTING CULTURE AND PRODUCT: CREATING TOOLS USED BY BILLIONS



THE KEY TO SUCCESS WAS TO GIVE VOICE TO THOSE WHO ARE UNHEARD

FOCUS OF UX WAS GETTING THE COMPANY TO THINK OUTSIDE-IN

Often the best ideas do not come from the loudest person in the room



KEYS TO CULTURE

~~Reasoning~~

PEOPLE DON'T WANT TO LEARN A PROGRAM — THEY WANT TO GET A JOB DONE

IMPROVING STRENGTHS IS WAY MORE EFFECTIVE THAN CORRECTING WEAKNESSES



HAPPY Teams
BUILD BETTER PRODUCTS



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RICHARD BANFIELD

CEO, FRESH TILLED SOIL
@RMBanfield

PRODUCT LEADERSHIP: LAUNCHING AWESOME PRODUCTS BY BUILDING SUCCESSFUL TEAMS



1925-2000 BRITISH CYCLING WON 8 SINGLE GOLD MEDAL

23 GOLDS 2000-2016

REAL MISSION



MORE PEOPLE ON BICYCLES



PLURALSIGHT

WE CREATE PROCESS

BRAILSFORD JOINS IN 2000

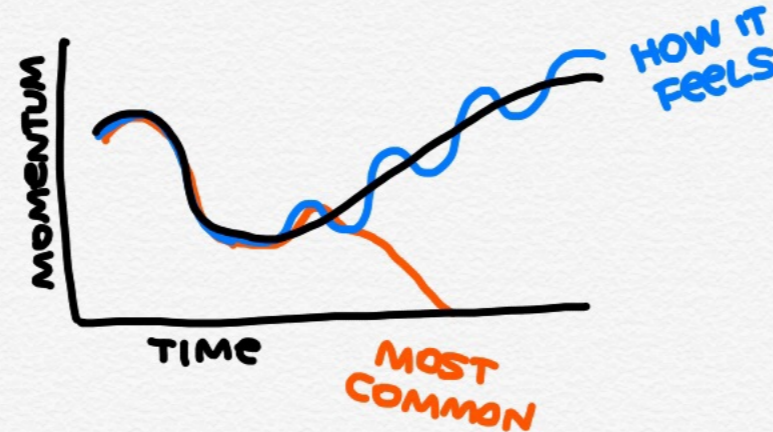
FOCUSED ON CREATING THE ENVIRONMENT FOR OPTIMUM BEHAVIOR

TRUST

VISION

CREATE ONE TO INSPIRE THOSE WHO REALLY CARE

BUILD FOR FAILURE IT WILL HAPPEN



ORGANIZE BEHAVIOR TO ACHIEVE A DESTINATION

STRATEGY



VISION

STRATEGY

PRIORITIES

MEASURE

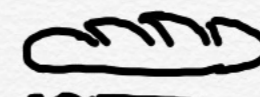
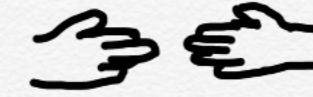


BUILD THE RIGHT TEAM

PRIORITIZATION

IF THIS IS THE PROBLEM, LOOK EARLIER IN THE PROCESS

MARGINAL GAINS



MAKE DECISIONS ABOUT THE SMALL BEHAVIORS THAT MAKE A REAL DIFFERENCE

When you speak to another person in a language he understands, you speak to his head. When you speak in his language, you speak to his heart.



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@sketchnotable

STEVE STARKS

PRES, LARRY H. MILLER
SPORTS & ENTERTAINMENT

@StevenStarks

MIKE MAUGHAN

CO-FOUNDER, 5 FOR
THE FIGHT

@MikeMaughan

REVOLUTIONIZING
SPORTS MARKETING



QUALTRICS STARTED THIS
MOVEMENT TO
ENCOURAGE OTHERS TO HELP
FUND CANCER RESEARCH
\$5/PERSON • \$50M IN 5YRS

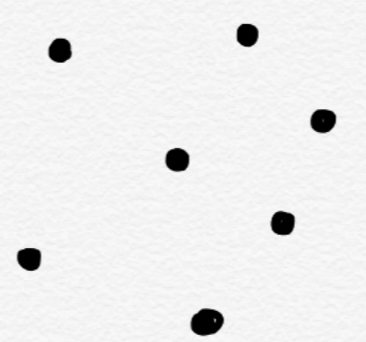


THE NBA ALLOWED A PATCH ON THE
JERSEY TO BE SPONSORED — THE
JAZZ CONTACTED QUALTRICS WHO
SUGGESTED PROMOTING THIS
CAUSE INSTEAD OF THE COMPANY

*Focusing on the fan experience allows for real change
that can make a meaningful difference to people*

IMPACT

TOO OFTEN WE SAY
WE ARE GOING TO
DO GOOD AFTER WE
WORK — DON'T WAIT



DON'T TRY
TO CONNECT
THE DOTS
LET LIFE
HAPPEN

PEOPLE WANT A
CAUSE
TO SUPPORT AND
FEEL GOOD ABOUT